**ISSUE 1/2025** 

# E-NEWSLETTER





The Faculty of Accountancy, UiTM, proudly marks the first half of 2025 with outstanding academic achievements, international recognition, and meaningful community engagement.

- The Dean's Address 2025 outlined a vision centred on enhancing the quality of programmes, staff, and students, the reinforced by renewed CPA Australia accreditation and the of continued recognition **ACCA** Platinum ALP status, held since 2010.
- Students and alumni continued to excel, attaining accolades such as Top ACCA Affiliate, multiple ACCA Prize Winner awards, and notable CIMA achievements, while 486 graduates were honoured at the 101st Convocation.
- FACT enhanced its global presence through strategic industry collaborations, formalised MoUs, international community service projects, entrepreneurship initiatives, and sporting achievements during Accountancy Week 2025.
- Research and innovation flourished through international conferences, writing bootcamps, grant awards, and innovation showcases, strengthening UiTM's pursuit of becoming a Globally Renowned University.



# Momentum in Motion: FACT Mid-year Achievement

The first half of 2025 has been a remarkable chapter in the journey of the Faculty of Accountancy. Together, we have set a new benchmark in academic excellence, global recognition, and impactful contributions that strengthen our journey towards becoming a Globally Renowned University.

We have proudly sustained our ACCA Platinum status, renewed CPA Australia accreditation until 2029, and continued to excel in global rankings. Our students and alumni have distinguished themselves, from Top ACCA Affiliate and Prize Winners to CIMA achievers, demonstrating their readiness to lead and make an impact on the global stage.

Our global footprint grows stronger through international collaborations, industry partnerships, community service abroad, and entrepreneurship initiatives. Our research culture thrives with prestigious grants, innovation awards, and high-impact events through international conferences and bootcamps that place UiTM and FACT firmly on the world stage.

These achievements reflect the dedication of our staff, passion of our students, and support of our alumni and partners. As we move into the second half of the year, let us build on this momentum, embrace new opportunities, and continue shaping leaders who will make a difference locally and globally.

# The Authors & Editors



# FACT HIGHLIGHTS

# **AMANAT DEKAN 2025**

## DEAN'S ADDRESS – FACULTY OF ACCOUNTANCY 2025

The Faculty of Accountancy successfully held the Dean's Address 2025 on Wednesday, 22 January 2025, at DK200, Level 2, UiTM Selangor, Puncak Alam Campus. The event was attended by faculty members from both the Shah Alam and Puncak Alam campuses, as well as colleagues from across the UiTM system.

The Dean shared the faculty's vision and key priorities for the year, reinforcing our commitment to Quality Programmes, Quality Staff, and Quality Students in line with UiTM's aspiration to become a Globally Renowned University.

The address emphasised five main focus areas:

• Developing holistic talent through a dynamic curriculum, producing graduates who are value creators.





- Enhancing FACT's talent credibility by strengthening the quality and capabilities of staff.
- Strengthening internationalisation in academic programmes, research, and global mobility.
- Advancing holistic academic leadership to lead the faculty towards greater excellence.

This gathering served as an important platform to strengthen togetherness among all faculty members and align our collective efforts towards achieving excellence in teaching, research, and community engagement. The session concluded with the continuation of the Academic Meeting immediately after the address.

#### FACULTY OF ACCOUNTANCY MAINTAINS PLATINUM STATUS AS ALP ACCA SINCE 2010



We are proud to announce that we have successfully maintained our ACCA Platinum Approved Learning Partner status.

This remarkable achievement is a testament to the dedication, hard work, and excellence of FACT lecturers and administrative staffs, who continue to provide top-tier education and support to our ACCA students.

#### CPA AUSTRALIA ACCREDITATION RENEWED UNTIL DECEMBER 2029



The Bachelor of Accountancy programme at the Faculty of Accountancy has successfully renewed its CPA Australia accreditation until December 2029. This recognition reflects the faculty's commitment to maintaining high academic standards and producing graduates who meet global professional benchmarks.

### COMMITMENT TO QUALITY: FACT SECURES CLEAN AUDIT IN IQMS CYCLE 7

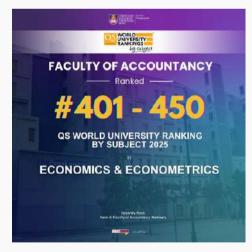


The Faculty of Accountancy, UiTM Selangor, Puncak Alam Campus, successfully hosted the Integrated Quality Management System (IQMS) Audit – Cycle 7, 2025 from 17 to 19 June 2025, welcoming auditors Mr. Muhamad Syukrie Haji Abu Talip (Chief Auditor), Dr. Nur Zafifa Kamarunzaman, and Dr. Nurhayani Romeo. We are proud to announce that the audit concluded with a clean audit, reflecting our strong commitment to quality management and continuous improvement.

#### **FACT ACHIEVEMENTS – FIRST HALF OF 2025**







In the first six months of 2025, the Faculty of Accountancy has proudly achieved remarkable milestones - from excelling in i-Score UiTM rankings and earning prestigious academic quality awards, to securing high positions in global university rankings for Economics. Econometrics. Accounting, and Finance.

These
accomplishments
reflect our shared
commitment to
excellence, teamwork,
and continuous
improvement.
Together, we did it!









# SOCIAL RESPONSIBILITY



#### TREE PLANTING AND SOLAR HYDROPONICS INSTALLATION PROGRAM

The "Tree Planting and Solar Hydroponics Installation Program" represents a proactive and meaningful endeavor by the Faculty of Accountancy to champion environmental sustainability.





By engaging FACT's community in these hands-on activities, FACT is not only beautifying the campus but also cultivating a deeper understanding and appreciation for green practices, paving the way for a more sustainable future

#### **ESKU 2025**

The Faculty of Accountancy has took part in Ekspo Selangkah ke UiTM, which was held from 26 April 2025 to 27 April 2025 at Dewan Agong Tuanku Canselor, UiTM Shah Alam, Selangor.

This event is to expose to the potential students the programme offered by the FACT and the journey that awaits the students when they join the programme.



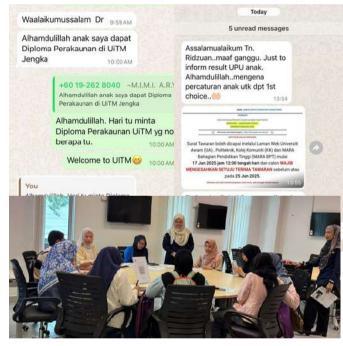
#### PROMOTION ACTIVITIES







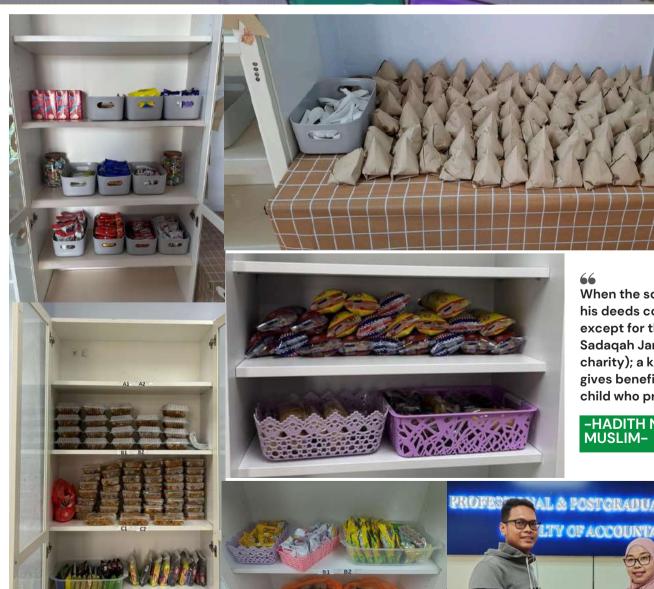
The Faculty of Accountancy, UiTM, successfully organised the Post-SPM Roadmap Series 2025 to support SPM leavers in making informed choices about their education and careers. The programme began with a briefing on 8 March 2025 at UiTM Puncak Alam, attended by students from Rumah Kasih Harmoni and other participants. Led by Mr. Muhamad Ridzuan Hashim, Senior Lecturer, the session covered UPU applications, academic pathways, and career planning. This was followed by a Train of Trainers Workshop on 18 April and with One-to-One concluded а Programme on 3 May 2025, offering personalised consultations to help participants plan their futures with confidence





The One-to-One Post-SPM Guidance Workshop, held on 3 May 2025, provided personalised advice ahead of the UPU application deadline. Students engaged with academic advisors to explore study pathways, align choices with their results and aspirations, and clarify programme options. The initiative reaffirmed the Faculty of Accountancy's commitment to nurturing future talent by equipping students with the knowledge and confidence to make informed academic decisions.





When the son of Adam dies, his deeds come to an end except for three things: Sadaqah Jariyah (continuous charity); a knowledge which gives benefit, or a righteous child who prays for him 99

-HADITH NARRATED BY







On 13 March 2025, the Faculty of Accountancy organised the Semanis Ramadan Programme, strengthening bonds while sharing blessings in this holy month. A heartfelt thank you to all faculty staff who came together with great enthusiasm to prepare chicken porridge and onde-onde. May this small act bring blessings and goodness to everyone.



Through this joint effort, a total of 290 food packs were successfully distributed.





# INDUSTRIAL LINKAGES

#### LAUNCHING OF THE INDUSTRY MODE PROGRAM (3U1I)

## MOU EXCHANGE BETWEEN UNIVERSITI TEKNOLOGI MARA AND ACCOUNTING FIRMS



PricewaterhouseCoopers

following accounting firms:

• Salwa, Fairuz & Co

SA Advisory

Faisal Tax Consultants
 Sdn Bhd

- Halim Halal & Co
- Kuzac Shah Alam Services
- Amirul & Co

On 17th January 2025, the Industry Mode Program (3u1i) was officially launched, along with the exchange of Memorandum of Understanding (MoU) between Universiti Teknologi MARA (UiTM) and seven esteemed accounting firms. The event took place at the Canseleri Building, UiTM Shah Alam from 2.45 PM to 5.30 PM.

This collaboration is aimed at enhancing academic and industry relations, providing students with valuable industry exposure, and improving their competitiveness and skills. It also highlights the involvement of alumni and strategic partners from the Faculty of Accountancy, UiTM.

A total of 13 students from the first cohort of the 3u1i Program attended the event. The ceremony was officiated by the Deputy Vice-Chancellor of Academic and International Affairs, who delivered a keynote address on the importance of this collaboration in strengthening educational quality and providing opportunities for students in the industry.

We are excited about the future of this partnership, which will benefit all parties involved and contribute to the development of skilled professionals in the accounting field.



## SIGNING CEREMONY OF MEMORANDUM OF AGREEMENT (MOA) BETWEEN UITM & MYPAC





On 9 April 2025, UiTM and the Malaysia Professional Accountancy Centre (MyPAC) signed a Memorandum of Agreement to strengthen academic-industry collaboration. The partnership aims to provide industry exposure and support Bumiputera students in obtaining professional accountancy certifications.





The event was attended by MyPAC CEO Datuk Zaiton Mohd Hassan and UiTM's executive management. This strategic collaboration marks a shared commitment to developing competent and recognised accounting professionals.

# ACADEMIC VISIBILITY

# RECOGNITIONS, ACHIEVEMENTS AND APPOINTMENTS



#### FACT People Are Everywhere – And We Love It!

CONGRATULATIONS

RABIAINI AB RAHMAN

Our talented members are making their mark as panelists, speakers, and trainers at conferences, seminars, webinars, and training programmes.

Your voices are being heard loud and clear, and the world is taking notice. FACT is truly shining in the spotlight!





# RECOGNITIONS, ACHIEVEMENTS AND APPOINTMENTS

# FACT fam is making moves!

Our faculty members have been appointed as visiting lecturer, external examiners, expert lecturers, editors, and more. These roles reflect their passion and expertise, while proudly putting FACT and UiTM on the map. Keep raising the bar!



# STUDENTS AND ALUMNI

#### 101 UiTM's CONVOCATION

The Faculty of Accountancy, Universiti Teknologi MARA (UiTM), proudly celebrated its latest cohort of graduates during the university's 101st Convocation Ceremony, held from 7 May to 12 June 2025. This momentous occasion marked the achievement of bright and dedicated students as they officially embarked on their professional journeys. Equipped with knowledge and skills, they are ready to make their mark in the ever–evolving world of finance and accounting.

This year, the Faculty of Accountancy produced a total of 419 undergraduate graduates and 67 postgraduate graduates, reflecting UiTM's commitment to nurturing accounting professionals at every academic level. From foundational undergraduate degrees to specialised master's programmes and doctoral research, the faculty continues to equip its graduates with the expertise and adaptability to excel in diverse and dynamic financial environments.





The faculty is also honoured to share that two of its outstanding graduates received prestigious university awards — Nurdina Sufia Mahadi, Bachelor of Accountancy (Hons.), recipient of the Anugerah Pelajaran Diraja (Pingat Jaya Cemerlang), and Muhamad Muzaffar Ibrahim, Bachelor of Accountancy (Hons.), recipient of the Anugerah Graduan Masyarakat.



## TOP AFFILIATE ACCA

#### Danish Zafran Bazam Leads the Way



The Faculty of Accountancy proudly congratulates Danish Zafran Bazam on his extraordinary achievements in the ACCA examinations.

Your exceptional performance as a Top ACCA Affiliate for the March 2025 session, together with your remarkable global and national rankings in previous sessions, is a true reflection of your unwavering dedication, discipline, and pursuit of excellence. We are incredibly proud of your journey and the international recognition you have brought to UiTM.

#### Notable Achievements:

Performance Management – 1st in Malaysia, 3rd globally (March 2023) Congratulations once again, Danish! May your success continue to inspire all students of the Faculty of Accountancy to strive for excellence.

## **ACCA PRIZE WINNERS**



The legacy of excellence from 2024 continues! Following the remarkable achievements of Nur Ilhan Nurina and Muhammad Fawwaz as ACCA and ACCA FIA Prize Winners last year, the Faculty is once again filled with immense pride over the outstanding accomplishments of our students in the March 2025 ACCA and ACCA FIA examinations.

We are thrilled to celebrate our latest Prize Winners:

- Azammil Ikram ACCA Prize Winner for Advanced Performance Management, ranked 1st in Malaysia and 10th in the world.
- Nurul Hanna Financial Management, ranked 1st in Malaysia and 3rd globally.
- Ahmad Nur Iman FA1 Recording Financial Transactions, ranked 1st in Malaysia and 3rd globally.
- Muhammad Amirul Naim & Muhammad Danish Fitri – MA1 Management Information, both ranked 1st in Malaysia and 2nd in the world.





A truly proud moment for the Faculty, showcasing our students' exceptional talent and dedication!

# THE ACHIEVEMENTS OF STUDENTS PROFESSIONAL PATHWAY



Kudos to our AC220 Bachelor of Accountancy (Hons) students for successfully completing the ACCA qualification.

A special shoutout to Muhammad Luqman, Muhammad Zuljazmie, and Nik Qistina for passing all ACCA papers in a straight sitting! Congratulations also to Nurul Azzalina and Ahmad Haikal for this remarkable milestone.

Juggling ACCA and degree studies is a remarkable achievement. Their success reflects true grit and perseverance. We are proud of you all!



#### Congratulations to Our CIMA Achievers!

The Faculty extends its heartfelt congratulations to Muhammad Ikram, Nur Ain Huzaifah, Nik Yasmin Suraya, Nurfatin Syuhada, Siti Umirah, Sarah and Faiz for successfully passing the MSMA-CIMA Strategic Case Study Examination (November 2024 – February 2025 session).

# 1ST INTERNATIONAL COMMUNITY SERVICE AND VOLUNTEERISM 2025: A RESOUNDING SUCCESS IN YOGYAKARTA!

The 1st International Community Service and Volunteerism Program 2025, held from May 19 – 22, 2025, in Bantul, Yogyakarta, Indonesia, successfully concluded its mission of fostering international collaboration, student leadership, and community empowerment. Organized by the Fakultas Ekonomi dan Bisnis, Universitas PGRI, Bantul, Indonesia, this dynamic program brought together 265 participants from 5 countries and 27 domestic Indonesian universities, along with foreign universities. The program served as a vibrant platform for cultural exchange, academic growth, and real-world learning. Key achievements include:

Participants engaged in a variety of impactful activities, including:

- Active dialogues, focus group discussions, and seminars with student leaders.
- Community Service Program (PKM) activities and visits to selected Small and Medium Enterprises (SMEs) in Bantul, where they gained insights into operations, challenges, and sustainability efforts, bridging academic knowledge with realworld enterprise exposure.
- Volunteerism activities with the local community in Bantul. 5MALL BI
- Cultural immersion tours, including visits to the iconic
- Borobudur Temple and other heritage sites, appreciation for historical and natural landmarks.
- Academic discussions on collaboration opportunities and the preparation of proceeding papers for publication.



enhance

# FACTVENTURE: INTERNATIONAL COMMUNITY SERVICE & CULTURAL EXCHANGE

The Faculty of Accountancy, Universiti Teknologi MARA (UiTM), successfully completed its FACTVENTURE: International Community Service & Cultural Exchange programme with Universitas Muhammadiyah Sumatera Utara (UMSU) in Medan, Indonesia, from 30 May to 2 June 2025. Organised by the Secretariat Mahasiswa Fakulti (SMF) Perakaunan, the programme involved ten dedicated students who gained valuable exposure to a global learning environment.

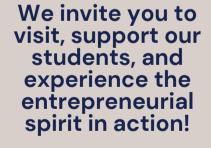
The initiative aimed to strengthen the bond between UiTM and UMSU, enhance students' leadership, communication, and interpersonal skills through interactive sessions and group activities, and promote global awareness and cultural appreciation. Participants embraced the vibrant Indonesian culture, broadening their perspectives and gaining practical cross-cultural experience.



#### BUSINESS INCUBATOR PROJECT – SHOWCASING STUDENT ENTREPRENEURSHIP

The Business Incubator Project is an initiative by **FACT MASMED** collaboration with ABACCS, designed to foster entrepreneurial interest and provide students with real-world business experience. The project officially began on 8 January 2025 at Tapak Pasar Malam Utama, Bandar Saujana Utama, offering students the opportunity to manage and operate their own business ventures.

The project continues every Wednesday at Tapak Pasar Malam Utama from 4.30 p.m. to 8.30 p.m. at Lot 251, featuring a variety of delicious food and creative products proudly crafted by students from the Faculty of Accountancy. This is more than just a stall—it market is part Entrepreneurship Incubator Project. aimed at nurturing business skills and confidence building among our students.





#### Officiated on 22 Jan 2025

The official launch was held on 22 January 2025, officiated by YBrs. Tuan Mohammed Zakir Husin Bin Mohammed Zahid, Director of Licensing, MPKS, at Tapak Pasar Malam Utama. The event was also graced by YBrs. Assoc. Prof. Dr. Badrul Hisham Sabri, Assistant Vice Chancellor of MASMED UiTM; Puan Siti Nur Hazwani Md Sabudin, Manager of ABACCS; and Assoc. Prof. Dr. Aida Hazlin Ismail, Deputy Dean HEP, Faculty of Accountancy.



## LAUNCHING CEREMONY "WEDNESDAY MARKET" @FACT

TThe Faculty of Accountancy, UiTM, launched the Wednesday Market Project on 11 June 2025, driven by ABACCS to empower students through on-campus entrepreneurship. Held at IndEZone with 200 participants, the event was officiated by faculty representatives including Dr. Mohamad Ezrien Bin Mohamad Kamal, Mr. Halim Shuhaimi Yeop Johari, and Mr. Zafiruddin Baharum. The project aims to create a sustainable business ecosystem on campus while strengthening students' knowledge of legal practices and preparing them for real-world ventures.





#### **BIZSTART PROGRAM WITH SSM**

The Companies Commission of Malaysia (SSM), in collaboration with the Faculty of Accountancy, UiTM Puncak Alam, held the second series of the SSM BizStart Program on 11 June 2025, attracting over 250 participants. The programme equipped students with essential business knowledge and encouraged entrepreneurial career pathways through sessions on business registration, the SSM BizTrust Code, and corporate information. Presentations were delivered by Mrs. Julaiha Mohd Jobil, Mrs. Suhailiza Mohd Sarman, and Ms. Ang Xin Yi from SSM.



The programme also featured guest speakers Mr. Mohd Loqman Mohd Noor Firdaus Wong, Manager of the Entrepreneur Education & Affiliate Creator Division at TikTok Shop Malaysia, and Mrs. Nurul Izzatti A. Hamid from Cooperative Entrepreneur Advisory, BKRM. They shared insights on 'Let's Do Business at TikTok Shop' and the Graduate Programme, Mentoring inspiring participants to embrace innovative platforms and entrepreneurial opportunities.

## ACADEMIC STARS, SPORTS CHAMPIONS – THAT'S FACT!



The 25th Accountancy Week (AW25), organised by MICPA x CA ANZ & UKM, took place from 22–26 April 2025, featuring exciting activities such as Accountants Got Talent, Cyberhunt, Networking Event, Simulation Game, and the Accounting Students' Quiz.

The Faculty of Accountancy, UiTM, proudly participated and emerged as champions in:

**P** Futsal

**P** Dodgeball

Congratulations to all participants for making the faculty proud both academically and athletically!

#### **ALUMNI ACHIEVEMENTS**



Warmest congratulations to Suzana Che Saruji, the Alumni Ambassador of the UiTM Faculty of Accountancy, for receiving a Fellowship from The Malaysian Institute of Chartered Secretaries and Administrators (MAICSA) in conjunction with the MAICSA Convocation Ceremony held on 26 April 2025.

Congratulations to Associate Professor Dr. Dzulkifli Mukhtar, a graduate of the Faculty of Accounting at UiTM, on his new role as Dean of the Faculty of Entrepreneurship and Business at Universiti Malaysia Kelantan (UMK), starting on 1 April 2025. He graduated from the Faculty of Accounting, earning a Bachelor of Accountancy (Hons) in 2000.





Heartiest congratulations to Mr. Affendi Roshdi, an alumnus of the Faculty of Accountancy, UiTM. He graduated with a Bachelor of Accountancy and completed the ACCA qualification from UiTM. We proudly celebrate his recent appointment as the Director General of the Labuan Financial Services Authority (LFSA).

#### **AMBASSADORSHIP PROGRAM 2025**













# Deloitte. pwc











# RESEARCH, PUBLICATIONS AND INNOVATIONS

#### INNOVATIONS

#### **INNOVATION AWARDS MARK A STRONG START TO 2025**

The Faculty of Accountancy kicked off 2025 with remarkable success at the AccountVation Global Accounting Innovation Showcase, celebrating the innovative spirit of our academics. The Gold Award 7 was awarded to Flipped Learning Islamic Accounting by Dr. Nurulhuda Abd Rahman, while the Silver Award 7 went to Pro F.I.T Market Efficiency Learning Toolkit by Dr. Nur Syuhada Jasni, Dr. Nurhazrina Mat Rahim, Mohd Fairuz Adnan, and Bedah Ahmad. Receiving these prestigious awards early in the year reflects the faculty's dedication to advancing innovative teaching practices and impactful learning solutions. Congratulations to all award recipients for bringing pride to FACT!





#### **RESEARCH GRANT**

## DRIVING RESEARCH EXCELLENCE: FACT GRANTS MILESTONES IN 2025

The first half of 2025 has been a remarkable period for the Faculty of Accountancy, with our academics successfully securing multiple internal and external research grants. These include prestigious awards from the National Education Reform (NER) Study, Suruhanjaya Pencegahan Rasuah Malaysia (SPRM), Universiti Kebangsaan Malaysia (UKM), and the Malaysian Accountancy Research and Education Foundation (Yayasan Penyelidikan dan Pendidikan Perakaunan Malaysia). Collectively, these projects reflect the faculty's strong research capabilities, commitment to impactful studies, and dedication to advancing knowledge in governance, integrity, taxation, corporate reporting, education, and anti-corruption. Congratulations to all recipients for their outstanding success in strengthening FACT's research excellence.



#### THE 1<sup>ST</sup> IPCAF 2025











# INTERNATIONAL POSTGRADUATE CONFERENCE ON ACCOUNTING AND FINANCE (IPCAF 2025)

The Faculty of Accountancy successfully International organised the Postgraduate Conference on Accounting and Finance (IPCAF 2025), themed "Interdisciplinary Perspectives on Sustainable Growth: Bridging Social Science, Accounting, and Education." Held virtually, the programme featured a Pre-IPCAF Workshop on Artificial Intelligence (AI), Bibliometric Analysis, and Al-Driven Meta-Analysis from 22-24 April 2025, followed by the online conference on 2 May 2025. The event attracted over participants and accepted more than 40 papers from authors representing Malaysia, Indonesia, India, Sudan, Saudi Arabia, the United Kingdom, Pakistan, and Bangladesh. Esteemed speakers from the United Kingdom, India, Indonesia, and Malaysia enriched the discussions. fostering global collaboration, innovative thinking, and interdisciplinary dialogue on sustainable growth.

#### **FACT WRITING BOOTCAMP**

# ENHANCING WRITING SKILLS FOR RESEARCH EXCELLENCE

In May 2025, the Faculty of Accountancy held two workshops to boost research and writing skills. "Writing Smarter with Al Tools for Researchers" (26-27 May, Gesturz UiTM Shah Alam) led by Dr. Maslinawati Mohamad, equipped 17 staff participants with strategies to utilise AI for efficient academic writing. "Introduction to Quantitative Research using Questionnaire Surveys" (28 May, AC206 UiTM Puncak Alam) by Dr. Intan Salwani Mohamed, UiTM's Top Q1 Author 2024, attracted 15 participants and enhanced their quantitative research and survey design skills. Both sessions reflect the faculty's commitment to empowering academics in producing high-quality, impactful publications.



#### **INTERNATIONAL BOOTCAMP**

## International Research Writing Bootcamp (IRWB) 2025 in Bukittinggi

From 30 May to 2 June 2025, the Faculty of Accountancy successfully organised the International Research Writing Bootcamp (IRWB) 2025 at Monopoli Hotel, Bukittinggi, Indonesia. The programme brought together 49 participants from UiTM, ARI, Indonesia, India, Pakistan, Maldives, and Uzbekistan, including 14 Faculty of Accountancy lecturers, 11 students from various UiTM faculties, and representatives from Universitas Riau, Universitas Andalas, and other local and international institutions. Distinguished guests included the Deans of Universitas Andalas and Universitas Riau, as well as the Mayor of Bukittinggi, Indonesia. The bootcamp aimed to strengthen the research culture among Faculty of Accountancy members and enhance the quality of UiTM's research outputs to a global standard. It provided intensive training to improve research article writing skills for publication in high-impact journals, in line with UiTM's aspiration to be a Globally Renowned University (GRU) 2025. The programme also served to reinforce collaborative ties with Universitas Andalas and Universitas Riau, fostering long-term academic partnerships.







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Published in Malaysia by
FACULTY OF ACCOUNTANCY UNIVERSITI TEKNOLOGI MARA CAWANGAN SELANGOR,
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